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January 6, 2022

VIA ELECTRONIC MAIL & USPS

Luly Massaro, Commission Clerk Rhode Island Public Utilities Commission 89 Jefferson Boulevard Warwick, RI 02888

RE: Docket 5189 – The Narragansett Electric Company d/b/a National Grid Annual Energy Efficiency Plan for 2022

Dear Ms. Massaro:

Enclosed herewith for filing please find an original and nine (9) copies of the following document:

1. Energy Efficiency Resource Management Council's Responses to the Public Utilities Commission Fifth Set of Data Requests Issued December 30, 2021.

Please be advised that an electronic copy of this document has been sent to the Service List Updated 12/15/2021. Thank you for your attention to this matter.

Sincerely.

Marisa A. Desautel, Esq. Enclosures

cc: Service List

NEWPORT OFFICE 38 Bellevue Ave – Unit H Newport, RI 02840 ONLINE desautelesq.com

Docket No. 5189 - National Grid – 2022 Annual Energy Efficiency Program Service list updated 12/15/2021

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Acadia Center	HWebster@acadiacenter.org;	401-276-0600 x402
Hank Webster, Director & Staff		
Atty.		
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	priscilla@greenenergyconsumers.org;	

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STATE OF RHODE ISLAND PUBLIC UTILITIES COMMISSION

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IN RE: THE NARRAGANSETT ELECTRIC COMPANY 2022 ANNUAL ENERGY EFFICIENCY PLAN

DOCKET NO. 5189

PUBLIC UTILITIES COMMISSION'S FIFTH SET OF DATA REQUESTS DIRECTED TO ENERGY EFFICIENCY RESOURCE MANAGEMENT COUNCIL (Issued December 30, 2021) (Response due January 6, 2022)

5-1. Please provide a copy of all invoices for all expenses, including but not limited to Optimal Energy (and any subcontractor of Optimal Energy), that were not submitted to or paid by National Grid for the years 2020 and 2021.

Objection. The PUC's Rules of Practice and Procedure allow for all discovery that is "reasonably relevant" to the proceeding (Rule 1.19). EERMC objects to PUC 5-1 on the grounds that this request is not reasonably relevant to the scope of the subject proceeding. Notwithstanding that objection, the EERMC provides the following response:

All responsive invoices are attached.

Responses prepared by the Executive Director and Executive Secretary of the EERMC, in collaboration with the EERMC's Consultant Team.

Invoice



December 31, 2020 Project No: 7345 Invoice No: 7108

Integrated Energy Resources

10600 Route 116 Suite 3 Hinesburg, VT 05461

Matthew Ray National Grid 300 Erie Blvd. West Syracuse, NY 13202

Rhode Island EERMC - 2020 PO #:

Professional Services from December 1, 2020 to December 31, 2020

Phase 001	Policy & Strategy				
Optimal Staff					
		Hours	Rate	Amount	
Belliveau, Eric		20.00	195.00	3,900.00	
Chant, Elizabeth		.25	195.00	48.75	
Guerard, Michael		75.75	195.00	14,771.25	
Jacobs, Adam		7.75	185.00	1,433.75	
Mosenthal, Philip		.75	195.00	146.25	
Socks, Matthew		13.25	185.00	2,451.25	
Totals		117.75		22,751.25	
Total Labo	r				22,751.25
Subcontractors					
Ralph Prahl				2,242.50	
Total Subc	ontractors			2,242.50	2,242.50
			Total th	is Phase	\$24,993.75

Phase

002

Cyclical Planning & Reporting

otimal Staff			
	Hours	Rate	Amount
Caesar, Adrian	58.75	130.00	7,637.50
Chant, Elizabeth	.25	195.00	48.75
Guerard, Michael	29.25	195.00	5,703.75

If additional information is needed please contact Cindy Kimball at 802-482-5624 or kimball@optenergy.com. Federal Tax ID Number: 03-0351557.

Project 7345	Rhode Island EERMC - 2	020			Invoice	7108
Johnson, Craig		69.00	150.00	10,350.00		
Ross, Samuel		74.50	185.00	13,782.50		
Totals		231.75		37,522.50		
Total Lab	oor			· · · · · · · · · · · · · · · · · · ·	37,522.50	
Subcontractors						
Core Energy Insights Inc.				176.00		
Energy Futures Group, Inc.				1,678.75		
Total Sub	ocontractors			1,854.75	1,854.75	
			Total thi		\$39,377.25	
					\$0,7,011 12 0	5
Phase 003	EERMC Oversight - EMV					
Optimal Staff						
		Hours	Rate	Amount		
Guerard, Michael		6.25	195.00	1,218.75		
Jacobs, Adam		3.00	185.00	555.00		
Johnson, Craig		10.00	150.00	1,500.00		
Totals		19.25		3,273.75		
Total Lab	oor				3,273.75	
Subcontractors					-,	
Rachel Sholly				2,886.00		
Caerbannog Consulting, LLC				416.25		
	ocontractors			3,302.25	3,302.25	
			Total thi		\$6,576.00	
hase 004	EERMC Oversight - Educat	ion/Stakehold	ers			
Optimal Staff		Hours	Rate	Amount		
		nours	Rate	Amount		
Caesar, Adrian		2.50	130.00	325.00		
Guerard, Michael		2.75	195.00	536.25		
Totals		5.25		861.25		
Total Lab	or				861.25	
			Total thi	is Phase	\$861.25	
						•
	Tutam					
	Intern					
Fixed Fees						
Fixed Fees Monthly Intern Fee (Decembe	r 2020)			2,272.73		
Fixed Fees	r 2020)			2,272.73 2,272.73	2,272.73	

Project	7345	Rhode Island EI	ERMC - 2020			Invoice	7108
Billing Lim	nits		Current	Prior	To-Date		
Li	Billings imit emaining		74,080.98	852,445.30	926,526.28 945,000.00 18,473.72		
				Total this	Invoice	\$74,080.	98
Billings to 1	Date						
		Current	Prior	Total			
Labor		64,408.75	644,273.75	708,682.50			
Subcor	ntractor	7,399.50	182,544.25	189,943.75			
Expens	se	0.00	2,900.00	2,900.00			
Add-or	n	2,272.73	22,727.30	25,000.03			
Totals		74,080.98	852,445.30	926,526.28			

Project 7345	Rhode Island EERMC	- 2020		Invoice	3
Billing Backup Optimal Energy Inc.	Inv	oice 7108 Dated	12/31/2020	Thursday, January 2 9:05	28, 2021 5:11 AM
Phase 001	Policy & Strategy				
Optimal Staff					
		Hours	Rate	Amount	
Belliveau, Eric	12/1/2020	1.50	195.00	292,50	
call on PUC issues	, prep with MG			272.50	
Belliveau, Eric	12/2/2020	1.50	195.00	292.50	
EE hearing prep - p	partial			272.00	
Belliveau, Eric	12/9/2020	1.75	195.00	341.25	
read Grid resonses			190100	541.25	
Belliveau, Eric	12/11/2020	8.50	195.00	1,657.50	
PUC hearing, prep	and debrief on providing addition			1,057.50	
Belliveau, Eric	12/14/2020	1.00	195.00	195.00	
	w up to PUC hearing	1.00	195.00	195.00	
Belliveau, Eric	12/22/2020	1.25	195.00	242 75	
	rep and debrief call.	1.25	195.00	243.75	
Belliveau, Eric	12/24/2020	2.00	105.00	200.00	
			195.00	390.00	
partial billing	tive calcs into spreadsheet, disc	with MG, discuss	s with BI -		
Belliveau, Eric	12/27/2020	1.00	105.00	105.00	
PIMS response to I		1.00	195.00	195.00	
Belliveau, Eric	12/28/2020	1.50	105.00	000.50	
	k and forth with team and BT	1.50	195.00	292.50	
Chant, Elizabeth	12/21/2020	25	105.00	10 -	
		.25	195.00	48.75	
EERMC & OER	ard on status of movement forw	ard on equity issu	ues for		
Guerard, Michael	12/1/2020	.75	195.00	146.25	
	late w EB on policy	.15	195.00	146.25	
Guerard, Michael	12/3/2020	1.50	105.00	202.50	
Construction of the constr	rial pep - timeline; prep for PUC	1.50	195.00	292.50	
Guerard, Michael	12/4/2020	100 TO	105.00		
		2.25	195.00	438.75	
Guerard, Michael	rial prep; coord w OER and Mar				
	12/7/2020	5.00	195.00	975.00	
	3YP and Annual Plans				
Guerard, Michael	12/8/2020	5.25	195.00	1,023.75	
EEPMC mtg mater	on 2021 timeline; follow-up wor rial work - SOW, Edu; prep for l	k on timeline and	d process;		
Guerard, Michael			105.00		
	12/9/2020 2VB and Annual Plana DB	7.50	195.00	1,462.50	
FERMC mtg mater	3YP and Annual Plans, DR resp rials - SOW, Edu/Comm	onse review prep	; work on		
Guerard, Michael	12/10/2020	()5	105.00	1 010 55	
	riall coord/dev'l'pt; PUC testimo	6.25	195.00	1,218.75	
ECKIVIC mtg mater	nan coord/devint: PUC testimo	ny prep: 2021 pro	ocess		

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Project	7345	Rhode Island EERMC -	2020			Invoice	7108
Guerard, Mi		12/11/2020	8.25	195.00	1,608.75		
	PUC Open mtg, te	stimony; debrief w SR, EB					
Guerard, Mi	chael	12/14/2020	3.25	195.00	633.75		
	Update timeline w tasks, debriefs	CJ, coord w Grid/OER on update	s; Post-PUC mt	g follow-up			
Guerard, Mi	chael	12/15/2020	4.75	195.00	926.25		
	Finalize EERMC 1	naterials; debriefs on PUC mtgs; r	eview of DR re	sponses			
Guerard, Mi		12/16/2020	2.25	195.00	438.75		
	PUC mtg debrief v	w Marisa; EERMC mtg prep;					
Guerard, Mi	chael	12/17/2020	5.75	195.00	1,121.25		
	EERMC mtg; prep	and debriefs, follow-up tasks					
Guerard, Mi	chael	12/18/2020	2.25	195.00	438.75		
	EERMC mtg follo	w-up tasks; update w marisa on Pl	UC mtg				
Guerard, Mi		12/21/2020	1.00	195.00	195.00		
	Prep for PUC oper	n mtg - DR review; contract coord	with OER				
Guerard, Mi		12/22/2020	6.00	195.00	1,170.00		
	PUC Open mtg, de	ebrief with stakeholders; coord w/	internal team		-,		
Guerard, Mi	chael	12/23/2020	5.00	195.00	975.00		
	Debrief sector tear	ms on impact of PUC votes; draft l			978.00		
	review PUC mode	l w EB; coord w T.Woolf					
Guerard, Mi	chael	12/24/2020	2.00	195.00	390.00		
	Update and send u	pdated PIM comments to OER					
Guerard, Mi	chael	12/26/2020	1.25	195.00	243.75		
	Update draft comm	nents; review data tables					
Guerard, Mi	chael	12/27/2020	1.25	195.00	243.75		
	Finalize PIM com	ments after review of relevant DRs	s, coord w Eb				
Guerard, Mi		12/28/2020	4.25	195.00	828.75		
	Send final PUC co mtg on PIMs, debr	mments to Marisa; review stakeho rief with team	older comments	; PUC Open			
lacobs, Adai		12/2/2020	.50	185.00	92.50		
	-C-team RI daily s	crum, sector team mtg prep			2100		
acobs, Adar		12/3/2020	1.00	185.00	185.00		
	-distribute forecast	020 C&I forecast range again t range data provided by grid r Team call + notes and follow-up.					
Jacobs, Adai		12/4/2020	.25	185.00	16.05		
		on draft National Grid 2021 Comr			46.25		
Jacobs, Adai		12/8/2020			00.50		
aboos, ridal	-PUC hearing disc		.50	185.00	92.50		
Jacobs, Adai			50	195.00	00.00		
Autoria, Audi		12/9/2020 hts Tracker Handoff call	.50	185.00	92.50		
acobs, Adai			76	105.00	100 -		
acous, Ada		12/10/2020 ic Kickoff Meeting ng	.75	185.00	138.75		
lacobs, Adai		12/14/2020	.25	185.00	46.25		
					10.20		
	-1/2 RI daily scrur	n on PUC proceedings					

	7345	Rhode Island EERMC - 2	020			Invoice 7108
	-touch base on mor -distribute follow- RE: initial 2021 sc	nthly data reporting used to track 20 ups from December C&I sector tean hedule meeting	21 commitme a call and che	ents ck-in w/ Grid		
Jacobs, Adam	1	12/16/2020	2.50	185.00	462.50	
	-RI commitments t					
		ic 2021 RI Planning				
acobs, Adam	-sector team strate	12/18/2020	1.00	185.00	185.00	
Mosenthal, Pl		12/14/2020	50	105.00	07.50	
viosentilai, 1	ph EB re cost effec		.50	195.00	97.50	
Mosenthal, Pl			25	105.00		
riosentilai, F	•	12/15/2020	.25	195.00	48.75	
Socka Matth	emails, disc. re UC		0.07	105.00		
Socks, Matthe		12/1/2020	2.25	185.00	416.25	
	Attending AESC S report	Study Group call; prep; reviewing Tl	urd Draft AE	SC 2021		
Socks, Matthe	ew	12/2/2020	1.00	185.00	185.00	
	Reviewing Third I	Draft AESC 2021 report			100.00	
Socks, Matthe		12/10/2020	.50	185.00	92.50	
		ESC 2021 Study Group call	.50	105.00	92.50	
Socks, Matthe		12/15/2020	3.25	185.00	601.25	
	changes to measur potential Counterfa	rative analysis of AESC counterfact e benefits categories and BCRs; deter actual #4	tuals, implicate termining nece	tions of essity of		
Socks, Matthe		12/16/2020	2.75	185.00	508.75	
	changes to measur potential Counterfa	arative analysis of AESC counterfact e benefits categories and BCRs; deter actual #4	tuals, implicate commining nece	tions of essity of		
Socks, Matthe		12/21/2020	1.50	185.00	277.50	
	Compiling comme	nts on AESC 2021 Fourth Draft				
Socks, Matthe	ew	12/22/2020	1.50	185.00	277.50	
	AESC 2021 check 2021 Fourth Draft	-in w/ B.Trietch; Compiling/submitt	ing comment	s on AESC		
Socks, Matthe	ew	12/23/2020	.50	185.00	92.50	
	Participating in AI	ESC 2021 Study Group call				
	Totals		117.75		22,751.25	
	Total La	abor			,	22,751.25
				Total thi	s Phase	\$24,993.75
						41 ,775.75
	002	Cyclical Planning & Report	ng			
Phase	ff					
Phase Optimal Sta t	-			Dete	Amount	
			Hours	Rate	Amount	
		12/3/2020	Hours	130.00	357.50	
Optimal Stat	in	12/3/2020 or team mtgs and prep/notetaking				

Project	7345	Rhode Island EERMC	- 2020			Invoice	7108
Caesar, Adri		12/15/2020	4.00	130.00	520.00		
	PUC data requests	s - NPSM cost effectiveness method	odology and Cos	t of supply			
	research, National	Grid monthly/quarterly data proc	essing automation	on, 2020/2021			
Caesar, Adri		dates and preparation		100.00			
Jacsal, Au		12/16/2020	5.25	130.00	682.50		
	strategy mtg w/Ec	tments data tracking, 2021 sector t cometric, Res/C&I monthly and qu	arterly data repo	orting			
Caesar, Adri	an	12/17/2020	3.75	130.00	487.50		
	Grid Res/C&I dat improvements	a processing automation and Data	Report workboo	bk			
Caesar, Adri	an	12/18/2020	3.00	130.00	390.00		
	Grid Res/C&I dat workbook improv	a processing automation and mont ements	hly/quarterly Da	ata Report			
Caesar, Adri	an	12/21/2020	5.00	130.00	650.00		
	Grid Res/C&I dat workbook improv report	a processing automation and mont ements, RI 2021 sector team strate	hly/quarterly Da egy mtg, Novem	ata Report ber Res Data			
Caesar, Adri		12/22/2020	3.00	130.00	390.00		
		a processing automation and mont			590.00		
	workbook improv Data report	ements, RI 2021 reporting strateg	y discussion, No	vember Res			
Caesar, Adri	an	12/23/2020	4.50	130.00	585.00		
	Grid Res/C&I dat workbook improv	a processing automation and mont ements	hly/quarterly Da	ata Report			
Caesar, Adri		12/28/2020	6.75	130.00	877.50		
	reporting automat	a reporting improvements, Res/C& ion script development	I monthly,quart	erly data			
Caesar, Adri		12/29/2020	7.50	130.00	975.00		
	improvements and	reporting strategy check-in, Data r d automation, PUC open mtg prep	eporting infrastr re: Docket 5076	ucture			
Caesar, Adri		12/30/2020	9.00	130.00	1,170.00		
	RI Res data report Docket 5088, 508 improvements	t infrastructure updates, PUC 12/3 5, and 5076, Quarterly tracking an	0 open meeting ind ad reporting infra	notetaking re: astruture			
Caesar, Adri	an	12/31/2020	4.25	130.00	552.50		
	Data reporting inf	rastructure improvements and auto	omation				
Chant, Eliza	beth	12/7/2020	.25	195.00	48.75		
		ACEEE partnership workshop to G	Guerard				
Guerard, Mi		12/1/2020	4.00	195.00	780.00		
		rocess development; call w OER of	on council sched				
Guerard, Mi		12/2/2020	4.25	195.00	828.75		
	mtg follow-up w	rep call w Grid/OER/Div; review I Grid	OR responses; M	IF planning			
Guerard, Mi		12/3/2020	2.75	195.00	536.25		
	mtgs	sector mtgs; map out sector struct	ure and processe	es for future			
Guerard, Mi		12/4/2020	2.50	195.00	487.50		
	Review PUC DR	responses from Grid; coord team s	sector tasks for E	EOY			
Guerard, Mi	chael	12/7/2020	2.25	195.00	438.75		
	Follow-up on MF	mtg prep w Grid, OER, J.Garlick;	review program	n data			

Project	7345	Rhode Island EERMC -	- 2020		Invoic	e 7108
Guerard, M	ichael	12/10/2020	2.25	195.00	438.75	
		ing process and systems dev.; MF	mtg prep			
Guerard, M	ichael	12/14/2020	1.00	195.00	195.00	
	Prep for MF mtg,	coord w Grid, CJ				
Guerard, M	ichael	12/16/2020	2.75	195.00	536.25	
	MF stakeholder m	tg, prep and debriefs				
Guerard, M		12/17/2020	1.50	195.00	292.50	
	Review responses	to Plan DRs				
Guerard, M		12/18/2020	2.75	195.00	536.25	
	Chk-in w Sector L tasks	eads on EOY tasks and 2021 plan	ning, prep and f	ollow-up		
Guerard, M	ichael	12/21/2020	2.50	195.00	487.50	
	Set up oversight, p	planning processes and systems for				
Guerard, M		12/24/2020	.75	195.00	146.25	
	review sector proc	cess docs developed by team				
lohnson, Cr		12/3/2020	2.25	150.00	337.50	
	Review and provid Residential Sector	de feedback on Councilor EERMC Strategy Meeting and associated r	Website survey meeting prep.	y. Monthly		
Johnson, Cr		12/4/2020	.75	150.00	112.50	
	Review updates to Mike.	commitments tracker. Review pla	anning timeline	for 2021 w/		
ohnson, Cr	aig	12/7/2020	3.75	150.00	562.50	
	Develop briefing of	document for Multifamily Brainsto	orming Session.			
ohnson, Cr		12/8/2020	3.25	150.00	487.50	
	Review PUC Info Meeting with Mik	rmation Requests 5-10, add to trac e to discuss year-end tasks to set u	ker, emails about p systems for 20	it the same.		
ohnson, Cr		12/9/2020	1.00	150.00	150.00	
	Review, provide c	comments/edits on SOW memo for	Council meetin	lg.		
ohnson, Cr	aig	12/10/2020	7.75	150.00	1,162.50	
	Brainstorm/lay ou w/ Mike about the presentation, final	t plan for addressing systems impr same. Develop time line visual. D ize memo.	ovements for 20 Develop slides fo	21. Meeting or SOW		
ohnson, Cr	aig	12/14/2020	4.25	150.00	637.50	
	Work on 2021 tim meeting. Review r	eline for Council; Prepare meeting requested edits for MF briefing door	g materials for C cument.	Council		
lohnson, Cr	aig	12/15/2020	5.25	150.00	787.50	
	meeting. Review a	imeline for Council/prep meeting r and edit MF briefing document. Di template w/ Adrian. Follow-up w/	scuss updates to	data		
ohnson, Cr	aig	12/16/2020	3.00	150.00	450.00	
	•	nitments tracker and sector strategy			150.00	
ohnson, Cr		12/17/2020	4.00	150.00	600.00	
	Planning for secto sharing cadence. I	r strategy meetings in 2021. Brains Develop implementation oversight	storm meeting a	nd data		
ohnson, Cr		12/18/2020	5.50	150.00	825.00	
	Planning for secto	r strategy meetings in 2021. Brains Develop implementation oversight	storm meeting a		020.00	
Johnson, Cr				150.00	600.00	
Johnson, Cr	aig	12/21/2020	4.00	150.00	600.00	

Project	7345	Rhode Island EERMC - 202	20			Invoice	7108
	Prep and plan imp Discussion w/ Mil	elementation oversight and data reporti ke and Adrian about the same.	ng tools for	2021.			
Johnson, Cra	•	12/22/2020	6.50	150.00	975.00		
	on 2021 and 2023	racking documents and data reporting. plans. Pull together data on benefit ca help inform debrief discussions on PU	tegories inc	luded in RI			
ohnson, Cra		12/23/2020	3.00	150.00	450.00		
	Prep and plan imp Discussion w/ Mil	elementation oversight and data reporti ke and Adrian about the same.	ng tools for				
ohnson, Cra	ig	12/28/2020	6.50	150.00	975.00		
	oversight tools for	ring. Review hearing materials. Devel 2021 sector teams.	op impleme	entation			
ohnson, Cra	•	12/29/2020	4.00	150.00	600.00		
	setting up data rep monthly data repo		Check-in w/ nfrastructur	Adrian on e. Work on			
Johnson, Cra		12/30/2020	1.75	150.00	262.50		
	the same.	to monthly data reporting structure, dis	scussion w/	Adrian about			
Johnson, Cra	-	12/31/2020	2.50	150.00	375.00		
		ntation oversight tools for 2021 sector	teams.				
Ross, Samue		12/1/2020	4.00	185.00	740.00		
	reviewing NGrid I						
Ross, Samue		12/2/2020	8.75	185.00	1,618.75		
	data request respo	PUC Hearing prep call, follow-up re: nses; EM&V process discussion prepp	same; revie oing for 202	wing NGrid 1			
Ross, Samue		12/3/2020	3.75	185.00	693.75		
		on & correspondence; PUC DR review	N				
Ross, Samue		12/4/2020	3.00	185.00	555.00		
		prep re: same; EM&V correspondence	e; PUC DR	Review			
Ross, Samue		12/7/2020	8.25	185.00	1,526.25		
		ing; prep & follow up re: same					
Ross, Samue		12/8/2020	3.00	185.00	555.00		
	-	w, tracker document					
Ross, Samue		12/9/2020	8.50	185.00	1,572.50		
		p and follow-up re: same					
Ross, Samue		12/10/2020	4.50	185.00	832.50		
	discussion; review	and discussions; EM&V meeting, prep ring record requests and other material	S	021 planning			
Ross, Samue		12/11/2020	9.50	185.00	1,757.50		
		p and follow-up re: same					
Ross, Samue		12/14/2020	1.75	185.00	323.75		
	PUC Hearing follo						
Ross, Samue		12/15/2020	5.00	185.00	925.00		
		s & answers; EM&V intro discussions					
Ross, Samue		12/16/2020	5.75	185.00	1,063.75		
	discussion; prep fo	esentation; prep re: same; 2021 EM&V or Dec Council Meeting disc, begin PU	/ Planning a JC hearing s	and C-Team summary prep			
Ross, Samue	1	12/17/2020	8.25	185.00	1,526.25		

Project	7345	Rhode Island EERMC - 20				Invoice	7108
	December Councoordination in p improvements	cil meeting, prep re: same; EM&V prep preparation for 2021; monthly data proc	paration and cess review a	C-team and proposed			
Ross, Samuel		12/18/2020	.50	185.00	92.50		
		ails, work plans, etc. for holidays					
	Totals		231.75		37,522.50		
	Total	Labor				37,522.50	
				Total th	is Phase	\$39,377.25	
hase	003	EERMC Oversight - EMV					
Optimal Staf	f						
			Hours	Rate	Amount		
uerard, Mich	nael	12/2/2020	2.00	195.00	390.00		
	C&I EMV Mont	hly chk-in update; EOY review of EM	V w CJ, SR				
duerard, Mich	nael	12/7/2020	.75	195.00	146.25		
	Review status of	EMV EOY study status					
Suerard, Mich	nael	12/14/2020	1.00	195.00	195.00		
	Check-in on rem	aining EMV tasks for 2020					
uerard, Mich	nael	12/16/2020	1.25	195.00	243.75		
	Update on gas pe	eak study; review process enhancement	ts for 2021				
uerard, Mich		12/18/2020	1.25	195.00	243.75		
	Final checks on I	EMV study stattus, planning for 2021					
cobs, Adam		12/1/2020	.25	185.00	46.25		
	-Strategic Electri	ification Report Document adoption cu	rve follow-u	ps			
icobs, Adam		12/2/2020	.75	185.00	138.75		
	-RI C&I EMV C	all					
cobs, Adam		12/3/2020	.50	185.00	92.50		
	sampling plan	V decision tree and large university dist Demand Study follow-ups and doodle p	Ū	upgrade			
acobs, Adam		12/7/2020	.25	185.00	46.25		
	-follow-up on RI ZNE projects ide	New Construction Pathways Realizati entified by NGrid C&I sector staff			10.20		
acobs, Adam		12/16/2020	1.00	185.00	185.00		
	-C&I Gas Peak I	Load Shape Presentation					
acobs, Adam		12/17/2020	.25	185.00	46.25		
	-touch base w/ S	am on 2021 EMV coordination					
ohnson, Craig		12/1/2020	.50	150.00	75.00		
	Review last sets	of edits for regional sales data report, e					
ohnson, Craig	3	12/2/2020	2.50	150.00	375.00		
	Monthly C&I EM planning for 202	M&V call, meeting prep/debrief. RI EM 1.					
ohnson, Craig	g	12/3/2020	1.00	150.00	150.00		
	Review EM&V	custom study decision tree, review/distr ta report, planning for 2021, monitor e-	ribute final v	ersion of	100.00		

	7345	Rhode Island EERMC - 20	20			Invoice	7108
Johnson, Cra	-	12/4/2020	.50	150.00	75.00		
	Monitor/respond t kickoff, and strate	o e-mails on sampling call w/ DNVG gic electrification report.	L, gas peak o	demand study			
Johnson, Cra	aig	12/8/2020	1.00	150.00	150.00		
	Manage EM&V te Custom Studies. R	availability for C&I Gas Peak Demai eam availability for Sampling Approa teview decision tree for handling site -mail traffic on the same.	ch with SEM	ck off. IP sites in			
Johnson, Cra	aig	12/10/2020	1.00	150.00	150.00		
	Sampling approac	h for SEMP in custom studies call.					
Johnson, Cra		12/11/2020	1.00	150.00	150.00		
	Review/compile C Evaluation.	C-Team and OER's comments on Sens	e Pilot Prog	ram Process			
Johnson, Cra	aig	12/15/2020	1.00	150.00	150.00		
	EM&V Introducti	on/Handoff meeting with Sam and Na	tional Grid	team			
Johnson, Cra		12/16/2020	.50	150.00	75.00		
	EM&V team meet	ting coordination, emails.					
Johnson, Cra	•	12/17/2020	.25	150.00	37.50		
	Cancel EM&V tea	im meeting invites, transition to Sam					
Johnson, Cra	aig	12/18/2020	.50	150.00	75.00		
	Coordinate hando	ff of legislative report to Sam, emails					
Johnson, Cra	aig	12/29/2020	.25	150.00	37.50		
	Check-in w/ Tony	on redlines for heating electrification	study				
	Totals		19.25		3,273.75		
	Total L	abor				3,273.75	
				Total this	e Phasa		
				10tai tiin		\$6,576.00	
Phase	004	EERMC Oversight - Education	on/Stakehold	ers			
Optimal Sta	aff						
			Hours	Rate	Amount		
	ian	12/1/2020	.75	130.00	97.50		
Caesar, Adri		12,1,2020	.15	130.00	21.50		
Caesar, Adri		evaluation survey draft	.15	130.00	97.50		
	EERMC website e		1.00	130.00	130.00		
	EERMC website e	evaluation survey draft	1.00	130.00			
Caesar, Adri	EERMC website e ian EERMC website I finalization ian	evaluation survey draft 12/3/2020 EM&V studies/reporting update, Web 12/11/2020	1.00	130.00			
Caesar, Adri Caesar, Adri	EERMC website e ian EERMC website I finalization ian December meeting	evaluation survey draft 12/3/2020 EM&V studies/reporting update, Web 12/11/2020	1.00 site evaluatio	130.00 on survey	130.00		
Caesar, Adri Caesar, Adri	EERMC website e an EERMC website I finalization an December meeting an	evaluation survey draft 12/3/2020 EM&V studies/reporting update, Web 12/11/2020 g materials upload 12/16/2020	1.00 site evaluatio	130.00 on survey	130.00		
Caesar, Adri Caesar, Adri	EERMC website e an EERMC website I finalization an December meeting an	evaluation survey draft 12/3/2020 EM&V studies/reporting update, Web 12/11/2020 g materials upload	1.00 site evaluatio .50	130.00 on survey 130.00	130.00 65.00		
Caesar, Adri Caesar, Adri Caesar, Adri	EERMC website e ian EERMC website F finalization ian December meeting ian December EERMe	evaluation survey draft 12/3/2020 EM&V studies/reporting update, Web 12/11/2020 g materials upload 12/16/2020	1.00 site evaluatio .50	130.00 on survey 130.00	130.00 65.00 32.50		
Caesar, Adri Caesar, Adri Caesar, Adri	EERMC website e ian EERMC website F finalization an December meeting ian December EERM0 chael	evaluation survey draft 12/3/2020 EM&V studies/reporting update, Web 12/11/2020 g materials upload 12/16/2020 C mtg materials upload 12/1/2020	1.00 site evaluatio .50 .25 1.25	130.00 on survey 130.00 130.00 195.00	130.00 65.00		
Caesar, Adri Caesar, Adri Caesar, Adri Guerard, Mi	EERMC website e ian EERMC website H finalization ian December meeting ian December EERM0 chael 2021 Edu/Comm	evaluation survey draft 12/3/2020 EM&V studies/reporting update, Web 12/11/2020 g materials upload 12/16/2020 C mtg materials upload	1.00 site evaluatio .50 .25 1.25	130.00 on survey 130.00 130.00 195.00 mtg	130.00 65.00 32.50 243.75		
Caesar, Adri Caesar, Adri Caesar, Adri Caesar, Adri Guerard, Mi Guerard, Mi	EERMC website e ian EERMC website H finalization ian December meeting ian December EERM0 chael 2021 Edu/Comm	evaluation survey draft 12/3/2020 EM&V studies/reporting update, Web 12/11/2020 g materials upload 12/16/2020 C mtg materials upload 12/1/2020 planning; prep for monthly Edu/Comr	1.00 site evaluatio .50 .25 1.25 n sub-comm	130.00 on survey 130.00 130.00 195.00	130.00 65.00 32.50		

Project	7345	Rhode Island EERM	C - 2020		Invoice	7108
	Review EERMC	website survey				
	Totals Total I		5.25	861.25	861.25	
				Total this Phase	\$861.25	
				Total this Project	\$71,808.25	
				Total this Report	\$71,808.25	

George Lawrence, Caerbannog Consulting 3540 Mountain Rd Addison VT 05491

TO: Optimal Energy Inc. 10600 Route 116, Suite 3 Hinesburg, VT 05461 INVOICE =

Invoice Number:	39
Invoice Date:	December 31, 2020
OEI Project #:	7345

Amount

Work Performed for Rhode Island EERMC

Description of Services

Services Performed 12/1/20 through 12/31/20

LABOR - Regular Hours	<u>Hours</u> 2.25	Hourly Rate \$185.00	<u>Amount Due</u> \$416.25
LABOR - Travel Hours (See attached for breakdown by EERM	0.00 C Team/Task a	\$92.50	\$0.00
Travel Expenses			\$0.00
(See attached travel expense form for d	etails.)		

TOTAL DUE

\$416.25

George Lawrence, Caerbannog Consulting Services Performed 12/1/20 through 12/31/20

		001 - Policy &	8	003 - EERMC	004 - EERMC Oversight 003 - EERMC Education/	T		Sub-Total Travel	Total
Date	Description of Services	orrategy	ACTIVITIES	Uversignt	Uversight stakeholders Iravel IIme	I ravel 1 me	HIS.	HIS.	Hours
12/3/2020	12/3/2020 Call with National Grid and prep			0.75			0.75	0.00	0.75
12/16/2020	12/16/2020 Review ACEEE State rankings			0.50			0.50	00.00	0.50
12/18/2020	12/18/2020 Lighting call with National Grid			1.00			1.00	0.00	1.00
							0.00	0.00	0.00
							0.00	0.00	0.00
	Total Hours	0.00	0.00	2.25	00.00	00.00	2.25	0.00	2.25
	Total Amount	\$0.00	\$0.00	\$416.25	\$0.00	\$0.00	\$416.25	0.00	\$416.25

PO Box 587 Hinesburg, VT 05461 Phone: (802) 482-5001 Fax: (802) 329-2143



Invoice

TO: Optimal Energy Inc. April Clodgo 10600 Route 116, Suite 3 Hinesburg, VT 05461 clodgo@optenergy.com

Invoice #:4410 Invoice Date: 1/8/2021 Invoice Period: 12/1/2020-12/31/2020 Job Name: RI EERMC Terms: Net 30 Days PO # 3200362251

Consultant Labor	Job-Phase-Project	Project Description	Rate	Hours	Amount
Dan Mellinger	4104-00-02	Cyclical Planning & Reporting Activities	\$185.00	2.75	\$508.75
Glenn Reed	4104-00-02	Cyclical Planning & Reporting Activities	\$195.00	2.50	\$487.50
Richard Faesy	4104-00-02	Cyclical Planning & Reporting Activities	\$195.00	3.50	\$682.50
EFG Labor Subtotal:				8.75	\$1,678.75

TOTAL DUE THIS INVOICE:

\$1,678.75 USD

PO Box 587 Hinesburg, VT 05461 Phone: (802) 482-5001 Fax: (802) 329-2143



Task Description

Invoice #:4410 Job Code: 4104 Job Name: RI EERMC Invoice Period: 12/1/2020-12/31/2020 Consultant: Dan Mellinger

Date	Phase-Proje	ect Project Description	Hours Task Description
12/3/2020	00-02	Cyclical Planning & Reporting Activities	0.50 Review notes from Adam; discuss scheduling with George
12/11/2020	00-02	Cyclical Planning & Reporting Activities	0.50 Prep for C&I lighting subgroup; lead call with Ngrid and C- team
12/18/2020	00-02	Cyclical Planning & Reporting Activities	1.75 Prep for lighting subgroup call; lead lighting subgroup call; send out notes
TOTAL:			2.75

PO Box 587 Hinesburg, VT 05461 Phone: (802) 482-5001 Fax: (802) 329-2143



Task Description

Invoice #:4410 Job Code: 4104 Job Name: RI EERMC Invoice Period: 12/1/2020-12/31/2020 Consultant: Glenn Reed

Date	Phase-Project	Project Description	Hours Task Description
12/3/2020	00-02	Cyclical Planning & Reporting Activities	0.25 Review of RI EM&V tracker
12/10/2020	00-02	Cyclical Planning & Reporting Activities	1.75 Review and comment on Sense evaluiation
12/16/2020	00-02	Cyclical Planning & Reporting Activities	0.25 HP qualifying list
12/17/2020	00-02	Cyclical Planning & Reporting Activities	0.25 NEEP standards call (time split with CT EEB)
TOTAL:			2.50

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Task Description

Invoice #:4410 Job Code: 4104 Job Name: RI EERMC Invoice Period: 12/1/2020-12/31/2020 Consultant: Richard Faesy

Date	Phase-Project	Project Description	Hours Task Description
12/1/2020	00-02	Cyclical Planning & Reporting Activities	0.50 Special topics review with G. Reed
12/3/2020	00-02	Cyclical Planning & Reporting Activities	1.00 Res meeting special meeting topics
12/15/2020	00-02	Cyclical Planning & Reporting Activities	1.50 NE Consultants coordinating call (split with CT), RI Net Zero Energy webinar
12/18/2020	00-02	Cyclical Planning & Reporting Activities	0.50 NEHERS Codes Update call (split with CT)
TOTAL:	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1		3.50

Margie Lynch/Core Energy Insights, Inc. 111 Hooksett Road, Auburn, NH 03032

TO : Optimal Energy Inc. 10600 Route 116, Suite 3 Hinesburg, VT 05461 INVOICE

Invoice Number: CEI RI 12-2020 Invoice Date: December 31, 2020 OEI Project #: 7345

Work Performed for National Grid USA Service Company

Description	of Services		Amount
Services Performed 12/01/2020 the	rough 12/31/2020		
LABOR - Regular Hours	<u>Hours</u> 1.00	<u>Hourly Rate</u> \$176.00	<u>Amount Due</u> \$176.00
	TOTAL DUE		<u>\$176.00</u>

<u>Margie Lynch/Core Energy Insights, Inc.</u> Services Performed 12/01/2020 through 12/31/2020

Date	Description of Services	001 - Policy & Strategy	002- Cyclical Planning & Reporting Activities	003 - EERMC Oversight	004 - EERMC Oversight 03 - EERMC Education/ Oversight Stakeholders Travel Time	Travel Time	Sub-Total Regular Hrs.	Sub-Total Travel Hrs.	Total Hours
12/3/20	2/3/20 Participated in res sector meeting		1.00				1.00	00'0	1.00
							0.00	0.00	00.0
							0.00	0.00	00.00
	Total Hours	00.00	1.00	0.00	0.00	0.00	1.00	00"0	1.00
	Total Amount	\$0.00	\$176.00	\$0.00	\$0.00	\$0.00	\$176.00	00.0	\$176.00

Ralph Prahl 7613 Whitebridge Glen, University Park FL 34201

TO: Optimal Energy Inc. 10600 Route 116, Suite 3 Hinesburg, VT 05461 INVOICE

Invoice Number: 18 Invoice Date: December 31, 2020 OEI Project # 7345

Work Performed for National Grid USA Service Company, Under Purchase Order No. 3200362251

Description of Services Amount Services Performed 11/01/20 through 12/31/20 Hours Hourly Rate Amount Due LABOR - Regular Hours 11.50 \$195.00 \$2,242.50 LABOR - Travel Hours 0.00 \$97.50 \$0.00 (See attached for breakdown by EEAC Team/Task and description of services.) Travel Expenses \$0.00 (See attached travel expense form for details.)

TOTAL DUE

\$2,242.50

Date	Description of Services	001 - Policy & Strategy	002- Cyclical Planning & Reporting Activities	003 - EERMC Oversight	Travel Time	Sub-Total Regular Hrs.	Sub-Total Travel Hrs.	Total Hours
11/3/2020	11/3/2020 C&I NTG report	0.25				0.25	00.0	0.25
11/16/2020	11/16/2020 heat pump report; gas load shape study; leg review report	1.25				1.25	0.00	1.25
	gas res load shapes study; legislative report; C&I NTG report;							
11/17/2020	11/17/2020 SEM report; heat pump report	1.50				1.50	0.00	1.50
11/18/2020	11/18/2020[heat pump report; gas load shape studies;	0.50				0.50	0.00	0.50
11/19/2020	11/19/2020 heat pump report; C&I downstream NTG report	0.75				0.75	0.00	0.75
11/20/2020 HP report	HP report	1.00				1.00	0.00	1.00
11/23/2020 HP report	HP report	0.25				0.25	0.00	0.25
11/24/2020	11/24/2020¦C&I upstrm ltg res plan rev	0.50				0.50	0.00	0.50
11/25/2020	11/25/2020¦C&I upstrm ltg res plan	0.25				0.25	0.00	0.25
11/28/2020	sense rep	1.00				1.00	0.00	1.00
	C&I upstrm ltg impact eval; Sense report; res studies status							
11/30/2020 report	report	0.75				0.75	0.00	0.75
12/1/2020	12/1/2020 hp report; e-mail mgmt	0.25				0.25	0.00	0.25
12/2/2020	12/2/2020 C&I studies check-in call	0.75				0.75	0.00	0.75
12/3/2020	12/3/2020¦Sense report; HP report; custom gas impact eval;	1.00				1.00	0.00	1.00
12/6/2020	12/6/2020 C&I custom gas impact eval	0.25				0.25	0.00	0.25
12/10/2020	12/10/2020 sense report; custom gas impact study (conf call)	1.25				1.25	0.00	1.25
								0.00
	Total Hours	11.50	0.00	0.00	0.00	11.50	0.00	11.50
	Total Amount	\$2,242.50	\$0.00	\$0.00	\$0.00	\$2,242.50	0.00	\$2,242.50

Ralph Prahl Services performed 11/01/20 through 12/31/20 Rachel Sholly 48 Hudson Street Providence, RI 02909

		INVOICE	
TO:Optimal Energy Inc. 10600 Route 116, Suite 3 Hinesburg, VT 05461	I	nvoice Number: Invoice Date: OEI Project #:	36 December 31, 2020 7345
Work Performed for National Grid US	SA Service Comp	bany	
Description of	Services		Amount
Services Performed 12/01/20 through	n 12/31/20		
LABOR - Regular Hours LABOR - Travel Hours (See attached for breakdown by EEA	<u>Hours</u> 19.50 0.00	Hourly Rate \$148.00 \$74.00	\$2,886.00 \$0.00
Travel Expenses (See attached travel expense form for	or details.)		\$0.00

TOTAL DUE

\$2,886.00

Date	Description of Services	001 - Policy & Strategy	002- Cyclical Planning & Reporting Activities	003 - EERMC Oversight	004 - EERMC Oversight Education/ Stakeholders	Travel Time	Sub-Total Regular Hrs.	Sub-Total Travel Hrs.	Total Hours
12/1/2020	12/1/2020 Sent edu agenda & materials			0.25			0.25		0.25
12/2/2020	12/2/2020 Edu call & prep			1.75			1.75		1.75
12/3/2020	12/3/2020 2021 edu strategy planning			1.50			1.50		1.50
12/4/2020	12/4/2020 EERMC website survey			0.75			0.75		0.75
	Finalized & sent edu notes & budget proposal; Optimal weekly								
12/7/2020 scrum	scrum			2.00			2.00		2.00
	Started drafting edu presentation; Emails w/OER; Picked up &								
12/9/2020	12/9/2020 mailed annual reports			3.00			3.00		3.00
	Reviewed lecture survey results; Emails w/URI; Drafted & sent								
12/10/2020	12/10/2020 edu slides			3.00			3.00		3.00
12/14/2020	12/14/2020 Optimal weekly scrum			0.50			0.50		0.50
12/17/2020	12/17/2020 Council mtg + prep - edu presentation			3.25			3.25		3.25
12/18/2020	12/18/2020 Forwarded NEED drafts to edu group			0.25			0.25		0.25
12/21/2020	12/21/2020 Optimal weekly scrum			0.50			0.50		0.50
	Drafted edu agenda & sent for review; Set up 2021								
	calendar/GoToMeeting; Reviewed & commented on NEED's draft								
12/31/2020	12/31/2020 curriculum			2.75			2.75		2.75
	Total Hours	0.00	00.00	19.50	0.00	0.00	19.50	0.00	19.50
	Total Amount	\$0.00	\$0.00	\$2,886.00	\$0.00	\$0.00	\$2,886.00	\$0.00	\$0.00 \$2,886.00

<u>Rachel Sholly</u> Services Performed 12/01/20 through 12/31/20